## CHICAGO BOARD OF EDUCATION FINANCE & AUDIT COMMITTEE MEETING

held on

October 22, 2020

STENOGRAPHIC REPORT OF PROCEEDINGS had in the above-entitled matter held via Zoom, Chicago, Illinois, commencing at 6:05 p.m. and concluding at 7:22 p.m.

## **BOARD MEMBERS PRESENT:**

VICE PRESIDENT REVULURI, Committee Chair

MR. MIGUEL del VALLE, President

MS. LUISIANA MELENDEZ

MS. AMY ROME

MS. ELIZABETH TODD-BRELAND

MR. LUCINO SOTELO

MR. DWAYNE TRUSS

Reported By: Karen Fatigato, CSR

Li cense No.: 084-004072



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(Whereupon, the following proceedings commenced at 6:05 p.m.)

VICE PRESIDENT REVULURI: Good evening, everyone. Welcome to the Chicago Board of Education Finance and Audit Committee meeting. Today is Thursday, October 22nd, 2020. We are holding this meeting electronically via Zoom. Please know that Spanish translation services are available. The icon is at the bottom of your Zoom window, and it looks like a globe next to the hand for raising.

I am Sendhil Revuluri, Chair of this
Committee. I'd like to acknowledge my fellow
Board members who are joining us tonight, Miguel
del Valle, Amy Rome, Elizabeth Todd-Breland,
Dwayne Truss and Luisiana Melendez. And to all
of you joining, on behalf of my fellow Board
members, welcome and thank you for being with us
this evening.

The notice of this meeting was posted on October 14th, 2020, at least 14 -- 48 hours before this meeting on the cpsboe.org and cps. edu websites and the lobby at 42 West



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Madison. And I wanted to just say before we get started a few words about why we're here.

I believe public schools belong to all of us. They're a crucial driver for our kids' learning and for their future opportunity. The CPS five-year vision lays out a path for more of our students to learn and to succeed, and part of that vision is financial equity, that's what we're here to discuss tonight.

Meanwhile, I want to acknowledge that there are surely many, many other topics on everyone's mind right now, remote learning and its challenges, the surge in COVID infections, the safety of our students and our staff, both in schools and when learning at home, and how all these affect our phase reopening plan. Not to mention the city budget, plans for federal relief, upcoming elections and so much more. Through all of this, our students have kept learning, families are pushing through and so many district and school staff have been working incredibly hard to figure out what's possible and what's most beneficial for all of our students, centering their learning and



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prioritizing equity, all as the facts keep changing under our feet.

But even at an unprecedented time like this, we are focused on sustainably ensuring that all our students learn. And our budget is crucial to achieve all of our goals, especially because CPS is not yet equitably or adequately funded. So tonight's meeting will focus on our budget and on building our readiness for longer term planning and advocacy.

The core purpose of all the Board of Education Committees, including those that my fellow Board members chair, is to engage the public to help inform policy and decision-making. Today's meeting is important to build public understanding of the budget and to help us as a board hear more public voices to inform our policy and our budget decisions. We know this is a large and diverse group, you are students, parents, educators, members of community organizations and not-for-profits, and you're joining us from all over our city. What you all have in common is like the members of this Committee and the staff of the district,



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you are all here because you have an interest in the district's finances. Many of you have been allies and advocates for CPS students for years or even decades, we thank you for your interest, your partnership and your work.

We're here tonight to share with you the great work our team has done to make the budget more digestible and some tools we have created to hopefully make it easier for you to have conversations about the budget with others as well as to hear from you.

The five goals of today's meeting are to further build understanding of the current year's budget, both where CPS's funding comes from and how we use it.

Second, to further build public understanding of how the work of the School Funding Working Group informed this year's budget.

Third, to build public understanding of the sources of funding that are consistent and those that might change from year to year.

Work to surface questions and diverse perspectives on the district's future budget and



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planning decisions.

And finally, to support you, as our allies, in ensuring an excellent education for CPS students by providing you with tools to help advocate for more equitable funding.

With that, I'd like to introduce
Heather Wendell, the CPS Budget director,
Miroslava Krug, the CPS Chief Financial Officer,
and Arnie Rivera, the CPS Chief Operating
Officer. Thanks for joining us tonight. And
I'll now pass the baton to Heather for the
presentation.

MS. WENDELL: Thank you very much, Vice President Revuluri. As he mentioned, my name is Heather Wendell, and I'm the Budget Director here at CPS. I'm so pleased to be here with you this evening tonight to present to you an overview of the 2021 Resident's Guide to the Budget.

As Vice President Revuluri mentioned, this is a document that we have designed with you in mind, and we are excited to be able to share this information with you today.

Additional items on the agenda include a video



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1 version of the Resident's Guide, an opportunity 2 for future engagements, additional resources on the 2021 Budget, time for the Q and A and then 3 public participation at the end of the meeting. 4 Since we are all virtual, we'd like to 5 take a minute to get a sense of who is in the 6 7 room and joining us on the meeting tonight. Utilizing the interactive survey platform in 8 Zoom, we'd ask that you complete the brief 9 survey question to let us know what best 10 11 describes your role. 12 Student, pre-K or post-secondary Parent 13 CPS Educator 14 Higher Education 15 Not-for-profit 16 Community Organization 17 18 or 0ther 19 I ask that you please take a moment to 20 21 make your selection in the Zoom. It looks like we may have the majority 22 of respondents. So it looks like the majority 23 of the room tonight is parents at 37 percent, 24



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but there's also a mix of students, CPS 1 2 educators, not-for-profit, community organization and other. We're glad to have you 3 all here this evening to be part of this 4 conversation. 5 As Vice President Revuluri mentioned, 6 7 we are pleased to share with you the Resident's Guide to the FY2021 Budget, and we're going to 8 be utilizing this polling feature throughout the 9 walk-through to make this as interactive as 10 11 possible. You can participate on each survey 12 question by responding directly into the Zoom meeting as we go. Let's dive in. 13 Question No. 1: What is the total CPS 14 budget for 20 -- FY2021? 15 16 Is it: A: 3.4 billion 17 5.4 billion 18 B: C: 8.4 billion 19 or 20 21 D: 10.4 billion You can make a selection directly into 22 the Zoom. All right. We can have the answer --23 24 I'm sorry, reveal the audience poll. Thank you.



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So it looks like the majority of the audience, 50 percent of the respondents selected 8.4 billion, followed by 5.4 and 3.4 billion. The correct answer here is 8.4 billion.

Our Resident's Guide to the budget

FY2021 highlights the fact that our overall CPS

budget is 8.4 billion. This is comprised of

three different parts of which the largest is

the Operating Budget at 6.92 billion. The

Operating Budget is the budget that most people

are familiar with, and this represents the funds

allocated to operate the day-to-day activities

of our schools.

If you look to the bottom corner you'll also see the dollar bill. The dollar bill represents how each dollar goes directly into schools or is used elsewhere in the district. Fifty cents is going directly into schools, while another 36 cents provides direct support for schools. That's the majority of the dollar with the other 5 percent remaining for Central Office and Network activities.

Question No. 2: What percentage of the Operating Budget comes from state funding?



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1	Is it:
2	A: 91 percent
3	B: 62 percent
4	C: 43 percent
5	or
6	D: 27 percent
7	Let's see what the majority of the
8	respondents say. The majority of respondents at
9	38 percent say 27 percent of the budget comes
10	from state, 26 percent think it is 43, followed
11	by 29 percent with 62 percent. The correct
12	answer is D, which is 27 percent of the budget
13	comes from state funding. 27 percent of our
14	budget this year represents three I'm sorry,
15	\$1.8 billion coming from state revenue. The
16	largest driver of our funding is local revenue
17	at 3.8 billion, which represents 54 percent of
18	the overall budget, followed by federal
19	revenues, which represent 19 percent of the
20	budget this year at 1.3 billion.
21	Question No. 3: What percentage of the
22	nearly 40,000 CPS employees are school-based or
23	city-wide staff assigned to schools?
24	Is it:



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1 A: 63 percent B: 2 33 percent C: 89 percent 3 4 or D: 96 percent -- I'm sorry, 97 percent 5 You can reveal what the audience has 6 sai d. 7 It looks like the majority think either 77 percent or 89 percent. The answer here is 8 actually 97, 96 rounded up. And so we'll talk a 9 little bit here around the composition of what 10 11 those dollars are. So when we look at our 12 overall Operating Budget, personnel costs makeup 4.56 billion of that \$6.92 billion. 13 mentioned in the quiz question, 84 percent of 14 the CPS employees are school-based and another 15 16 13 percent are city-wide, for a total of 97 17 percent of our staff that are working in schools 18 directly on a daily basis. The remaining 34 percent of the Operating Budget goes largely for 19 non-personnel costs at \$2.36 billion. 20 21 34 percent of the budget and reflects services such as transportation, food services and 22 23 payments to charter schools. Question No. 4: What is the total 24



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Capital Budget for FY2021? 1 Is it: 2 638 million Α: 3 B: 758 million 4 C: 832 million 5 or 6 925 million 7 D: Take a moment to make your response. 8 All right. The majority of the audience thinks 9 C, 832 million is the correct amount for the 10 11 Capital Budget, followed by 758, 925 and then 12 638. The correct answer here is actually \$758 million is the total capital investment for this 13 14 year. If we look at a little bit around what 15 16 those dollars are going to, you can see that 306 17 million or the largest category of our \$758 million Capital Budget is going for priority 18 needs at neighborhood schools. This includes 19 priority work on roofs, envelopes and mechanical 20 21 projects, as well as other maintenance projects. The second largest group is \$139 22 million worth of investments for programmatic 23 and technology to build on school success. 24 Thi s



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includes both the installation and upgrades of 1 science and STEM labs, as well as increase 2 technology for computing devices and additional 3 improvement in our Network infrastructure. 4 Question No. 5: What is the total Debt 5 Service Budget for FY2021? 6 Is it: 7 156 million Α: 8 426 million B: 9 C: 711 million 10 11 or 588 (sic) million 12 D: Let's see what the respondents said. 13 The majority answer here is B, \$426 million. 14 The actual Debt Service Budget for FY2021 is 15 16 \$711 million. The Debt Service Budget is the third component to our overall \$8.4 billion 17 18 budget. The Operating Budget, the Capital Budget at 758, and then the Debt Service Budget 19 at 711. 20 21 In terms of the Debt Service Budget, this is primarily the principle and interest 22 23 payments on the district debt. And the 2021 Budget includes the total appropriations of 24



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1 approximately 711 for those payments. district issues the debt to fund the district's 2 capital plan and related investments. 3 June 30th, 2020, the Board of Education had 4 approximately 8.1 billion in outstanding 5 long-term debt and about 500 million of 6 7 outstanding short-term debt. Moving on to question 6: Talking a 8 little bit more about school funding here 9 specifically, how many schools are there in CPS 10 11 as of the school year 2021? 12 A: 548 -- I'm sorry, 458 B: 532 13 C: 638 14 or 15 16 D: 750 How many schools are there at CPS this 17 18 year? Let's see what the respondents say. That is the correct answer. 638 schools 19 is the correct number of schools in the district 20 21 for 2021. This is comprised of 499 traditional district schools, as well as 139 charter, 22 contract, specialty and option schools. These 23 nontraditional schools are -- include the 24

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And as of



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1 contract and specialty schools which serve 2 nontraditional student populations, including students with diverse learning needs, early 3 childhood learners or students that have dropped 4 out or at risk of dropping out. Given the 5 unique nature of these schools, they receive 6 7 their funding tied specifically to their programs and the students they serve rather than 8 the actual enrollment of the schools themselves. 9 10 Question No. 7: School by school funding is provided based on which of the 11 12 following: The number of students at the 13 school. 14 B: The specific needs of the students. 15 C: 16 Both A and B 17 or None of the above 18 D: We're speaking specifically here of 19 traditional district schools. School by school 20 21 funding is provided based on which of the following. Can we see the respondents answers 22 please? Both A and B, the number of students at 23 the school and the specific needs of the 24



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students. That is correct. Money is distributed to the school through school by school funding, and in order to distribute the funds there is a metric that is -- includes the number of students at the school plus the specific needs of the students. This -- schools receive their funding primarily through the SBB, as well as additional foundation positions, one principal, one counselor and one clerk per district-run school.

Beyond SBB and foundation positions, schools also receive additional positions and resources to serve special education students, students with limited English language proficiency and based on the percentage of students in free and reduced priced lunch.

These all result in additional dollars from either the state or the federal government for schools to use at their discretion to serve those populations.

When we think about the school funding, several of the elements on this slide highlight these additional resources. There's \$97 million in the FY2021 budget related to special



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education funding that advances equity and meets student needs. Additionally, dollars were rolled out under the equity brand of 44 million using a high needs school metrics to ensure that all students are able to access high-quality education. These are dollars that are part of those SBB and needs based formulas that I discussed on the previous slide.

Additional investments in schools come out of some of our city-wide dollars. These include 13 million in additional funding for nurse, social work and case manager staffing levels, which bring these to an all-time high in the district. \$5 million to provide students in neighborhood schools with access to programs that will help promote college and career readiness. And an additional \$18 million to expand access to full-day pre-K. Investments highlighted here in the FY2021 budget reflect some of the investments aligned to the district's five-year vision that Vice President Revuluri spoke of earlier.

Question No. 8: Public feedback on how to make the school budgets more equitable was



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incorporated into the 2021 Budget process, true or false?

Let's see what the answer is here. The majority of the respondents indicated true. This was a component of our 2021 Budget process. The answer here is true. We were very pleased and proud to begin a multi-year commitment to ongoing public engagement around school funding. Aligned really to the five-year success starts here district vision and plan, the district is and committed and completed the first round of this engagement last calendar year and into earlier spring to help inform the 2021 Budget process. This phase one report that the working group issued in spring had a significant impact on several elements of the 2021 Budget. example, we used the inputs and the feedback from the public forum and the ongoing work from the working group to help refine methodologies related to equity and sustainability. resulted in the increase in the equity grant in FY21 to 44 million to include an additional allocation of \$100,000 to every neighborhood schools -- school in the city's most



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economically disadvantaged areas and to -special focus on empowering principals and LSCs
to maximize their resources. This was another
area of great interest in the public forums, not
only around allocations provided to schools, but
how we support school staffs to make best use of
every dollar that they have. Part of this
effort included support for new principals with
individual strategy sessions around resource
allocation and budgeting best practices.

As you can see there's an ongoing commitment through several other phases of this work, and we envision that the school funding working group, as well as the ongoing public engagement is -- will become part of the annual budgeting process. Our phase two commitments include ongoing customer -- I'm sorry, ongoing stakeholder engagement, as well as additional focus on providing transparent budget data to LSCs and school communities. We'll also be continuing to look at individual school level adequacy targets for school which were introduced as part of our first phase of the work and continued advocacy for more state,



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federal and city funding.

The Resident's Guide as shared is being translated and will be posted and available on the website in multiple languages. In addition to the Resident's Guide, which is based on the overall 2021 Budget, we are pleased to also share video versions of the Resident's Guide with you this evening. These were done in partnership with our partners in this work at the Chicago Public Education fund, and they run about 4 minutes each. We will be showing both the English version and the Spanish version with you this evening.

(Whereupon, the video was shown
in English.)
(Whereupon, the video was shown
in Spanish.)

MS. WENDELL: Thank you very much.

So as mentioned by both Vice President Revuluri and highlighted in this year's version of the Resident's Guide, we endeavor to keep doing future engagement and can only really do this work as shaped by stakeholder engagement and ongoing feedback from you. Future



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opportunities include the next iteration of the School Funding Working Group, which we expect to convene by the end of the calendar year, and then the next version of the public forums, which we anticipate to happen after the 1st of the next calendar year. Both of these forums will be essential to helping build on the progress that we made in the first round and continue to evolve in -- I'm sorry, influence the FY22 Budget as we move forward.

Additional opportunities include LSC elections and participation at the local school level. Future Finance and Audit Committee meetings like this one this evening. And ongoing Board meetings which occur monthly.

The Resident's Guide to the budget and all other budget information can be found at the cps. edu website. This includes both the interactive budget reports, historical budget information, the Resident's Guide for 2021, as well as the FY20 and FY19. We're proud to say that we've been publishing the Resident's Guide for the past three years, and all of those are available in English and Spanish on the website.



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We'll also ensure that everyone has access to the video links in both English and Spanish and encourage you to share the information broadly and widely. Additional information around the school funding forums and public engagement sessions will also be made available through the budget website in subsequent weeks and months.

Thanks so much for your time and active participation in the presentation portion of this. Now I'm going to turn it back over to Vice President Revuluri.

VICE PRESIDENT REVULURI: Thank you, Heather, for that presentation and for all the work you've done to not just make the budget but also make it more understandable for all of us. Those questions, the Resident's Guide and those videos were great. And I would echo what Heather mentioned, we do encourage you to share those widely. The more folks understand the budget, the better the decisions we're going to make.

We'll now open the chat function for the Q and A portion of the meeting. We'd like to hear any questions you may have, and we'll



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use the chat function to help facilitate that. If you haven't used the chat function in Zoom before, you can find the icon near the bottom of your screen. We have a lot of folks in attendance tonight, and we may not get to all of your questions in the 20 minutes that we have scheduled for the Q and A, but please know that we will compile the Frequently Asked Questions and post them in our website at cpsboe.org. And so when you ask those questions we'll capture everyone. Your participation and the questions you ask will be extremely helpful as we continue with this work.

Before I go on, I just want to acknowledge that fellow Board Member Lucino Sotelo was with us. It seems like he has dropped again, but hopefully he'll be back.

And with that I'm seeing the questions starting to come through in the chat, please keep those coming. And I'm going to pass this back to Heather and to Mike for responses to make us all a bit more informed.

MS. WENDELL: Thanks, Vice President Revuluri. And as mentioned we'll endeavor to



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address as many of the questions as we can this evening. And in the event that something is specific or requires some additional follow-up, we will be posting an FAQ as a follow-up to this meeting this evening as well. Feel free to utilize the chat feature for questions that are -- that you may have.

MR. SITKOWSKI: The first question that we have in here is did CPS increase the SBB per pupil spending? And if so, by how much?

So in the FY21 Budget the SBB rate increased by 3 percent overall. And this was to patch the cost-of-living adjustments in the contract with the Chicago Teachers Union. So every student received a 3 percent additional funding in FY21. Thank you for the question.

MS. WENDELL: I see a question in here around the specific changes that came from the public input for FY21. The specific changes around the FY21 budget that were informed by the public engagement included the differentiated metric for equity. So rather than just utilizing internal school-driven metrics for the equity grants as we had in the prior years, we



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utilized the economic hardship index from UIC to identify neighborhood schools throughout the city that by community region had some economic hardship and used that as a metric for \$100,000 allocation to each of those schools to provide them some additional supports in a way that was contextual and relevant to their individual schools, so allowed them the flexibility to work with their LSCs and school communities on those dollars.

A second piece that came directly from the public input was the idea of not only providing equitable allocations to the extent possible, but supporting schools and school communities and school leaders around making best use of those resources. And a specific area that was surfaced by the working group, as well as through the public forums, was new principals. And so we provided additional supports and one-on-one time for principals who were developing budgets for the first time this year and taking those through the strategic planning and the LSC approval process. Thank you very much for that question.



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MR. SITKOWSKI: We're seeing a few questions here about the equity grants that were funded in the FY21 Budget about the methodology and the recipients. We will be publishing -- the methodology is available on our website, but we'll also be publishing this as part of the FAQ in response to this. So as we share that out, we'll have the full methodology and how the equity grants were allocated in this year's budget as part of the -- as part of the FAQ follow-up to this.

And I see a question about links to the resources. And so because we were wanting to ensure that this was new information and new presentation material for this meeting this evening, the full text of the Resident's Guide as shared in the slides is not yet posted to the website. Both the Spanish version and the English version are waiting in cue and will be available on the cps.edu/budget page shortly. But we purposely sort of wanted to do the

walk-through tonight and provide those as new

tools moving forward. Both those and the videos

Thanks for that, Mike.

MS. WENDELL:



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will be available. Right now there is a one pager version that's sort of the flyer version of or Resident's Guide, which is the initial graphic that includes the dollar bill. However, we will absolutely make sure that those links are updated. And we thank you for your immediate interest in going right out to the website.

I see a question related to diverse
learner funding. And so on the page within the
Resident's Guide and in some of the other
metrics, one of the pieces to highlight here is
that the FY2021 Budget reflects \$97 million
increase to special education funding for
teachers and paraprofessionals out in schools,
that's the single largest investment increase in
special education funding year over year.

Additionally, dollars that continue the increase of head count for case managers, nurses and social workers were allocated. There was an additional \$13 million in the FY21 Budget to support those positions that support both diverse learners and all students.

In terms of some of the specific



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questions, as mentioned things that are of general interest but more detailed than we're able to pull, you know, real-time information for or answers for this evening, we will be providing a follow-up FAQ that will be posted as well to the website to try and address some of the more specific questions that are coming up in the chat.

I see some general notes around ongoing engagement and commitment around equity and ensuring, you know, neighborhood representation and things. Certainly the first round of the public forums that we engaged in we endeavored to ensure that we were geographically represented through the -- as we think about what the next round looks like in providing a mixture of those access points and things, certainly that engagement and that feedback will be paramount to us continuing to refine our school methodologies. And the commitment in that public work is to continue to investigate whether there is an opportunity to do things more equitably. And so look forward to continuing that engagement and that partnership



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with Dr. Swinney in the Equity Office, who is a champion in the public engagement work in the first round as we work to collect further feedback and public engagement, you know, in the second round. So thank you for those questions and for that interest.

So I see a question around particular enrollment metrics for this year as it relates to budget. And so one thing that I want to make sure to address with regards to that is budget metric and the way that we rolled out budgets in spring allowed for schools to have their budget for FY21 be based on their enrollment count from last fall. And so we did have schools that went up for their enrollment count this fall as of the tenth day, and those schools received monetary recesses in the SBB. I believe there was somewhere north of a hundred schools that received SBB increases, and it was a total of around, and Mike I'm going to ask you to make sure that scope and scale here I'm correct, but it was around \$14 million in additional SBB funding that went out. And so no one lost funding this fall related to any type of



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population or enrollment decrease, and that's been part of the budget model that we've utilized over the last few years. But we did increase budgets if school's actual enrollment this fall was higher than their enrollment last fall.

MR. SITKOWSKI: That's correct,
Heather. There was \$14 million at 127 schools.
MS. WENDELL: Perfect. Thank you for clarifying that.

I know that there's been a couple of questions around methodology for the equity grant, and as Mike pointed out, the full text of the budget guide publishes that. We will also pull that information over in a more detailed format into the FAQ from here. But in terms of the methodology, the economic hardship index uses the code in neighborhood areas. So the application of the equity index that we used align to that metric within the formula aligned to that data point from UIC. And so we certainly within the FAQ will pull over some more detailed information to that very good question as well.



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MS. STOCKDALE: Hey, Heather, there are a couple of questions in the chat. I know you're trying to filter through them and it's hard to see all of them about the budget and how it's tied to basically our recent decline in enrollment and COVID expenses and just generally talking through that.

MS. WENDELL: Sure. Thanks, Sadi e. So certainly in the FY2021 Budget as it was approved in August and as the Resident's Guide is based on and the videos as well, we allocated \$75 million to support various versions of school operations, reopening, COVID related expenses and things of that sort. so understanding that the landscape is different than it has been, we wanted to acknowledge and with the Board's support making sure that we were well-positioned for costs that may need to be incurred that were out of the ordinary related to COVID and are moving through various instructional models.

You know, in terms of overall budget constraints and drivers, you know, as we had laid out in the budget, obviously the budget as



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1 passed in August is a balance of revenues and 2 expenses, and we continue to work from that balanced budget in August with the understanding 3 that we are moving through various models and 4 cost drivers in that sense. And obviously the 5 eye continues to remain on ensuring schools are 6 7 supported regardless of what it is that we're asking them to do. So the budget as we have 8 passed it in August accounts for some of that 9 uncertainty, and we'll continue to support 10 11 schools moving forward through various models, 12 both within the dollars they have and what we have budgeted centrally. 13 VICE PRESIDENT REVULURI: Heather, if I 14 could --15 16 MS. WENDELL: So --VICE PRESIDENT REVULURI: Oh, go ahead. 17 MS. WENDELL: No, go ahead, Sendhil. 18 VICE PRESIDENT REVULURI: Would you be 19 able to say a little bit about the possibility 20 21 of changes in state and federal revenue, whether it's related to COVID relief or the possibility 22 of the state going to graduated income tax? 23 MS. WENDELL: Yeah. 24 So the graduated



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income tax piece that is, you know -- is of top of mind for folks is something that obviously would be for future revenue. So there isn't anything in that in particular that would impact our '21 budget. But obviously depending on how that goes we would have more clarity on what that could mean for our state revenue in FY22 and moving into those out years.

In terms of federal revenues, you know, obviously the budget as we passed it in August included the first round of the CARES stimulus money, as well as an assumption around additional federal sport. And while we certainly believe that legislators will come through and do what's necessary to support states and local school districts and make good on their obligation to do so, we have, you know, plans in place if we would need to move in another direction in terms of budget options in that regard. But also we fully believe, as we did in August, that federal funding will come through to provide support necessary for us all to do the work that we do and for students and families to continue to be supported as we move



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through various phases of the pandemic and various versions of instructional models and reopening.

I'm just trying to filter through.

VICE PRESIDENT REVULURI: Heather and
Mike, there were a couple of questions about
unfilled positions and how those are reflected
in the budget. I'm not sure exactly what the
question was, it's been hard to keep up, but
could you say a little bit about how that works?
I know there was one specifically about those
four diverse learners.

MS. WENDELL: Yeah. How many positions go unfilled I know I see and traditionally over year. So the specifics of actual vacancy rates and things are something that are sort of outside of the scope of my expertise and certainly could look back to see what we have done historically and what is available there and to be able to address in an FAQ. But, you know, obviously I know that our Talent team has endeavored and is from a fill rate perspective continues to really work at providing, you know, candidates, viable candidates for every



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available position that we have in the district. Certainly there has been a renewed focus or a heightened focus on special education, and those clinical positions that we have done through the expansions, case managers, social workers and nurses.

Unfortunately, I can't speak to any of those numbers from top of mind tonight, but obviously I want to note the question and be able to get back on some additional information in that area.

VICE PRESIDENT REVULURI: So I know there's a couple of questions about how things work at the school level. I saw one about how the LSC is involved in approving the budget and if anyone else is reviewing or approving the budget and also how the funds that may be raised from other non-district sources may be accounted for.

MS. WENDELL: Yeah. So in terms of the local budgets, the LSC and whether or not budget is reviewed by Central Office or any, you know, Central Office for compliance and things, we endeavor through my office and the other offices



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1 to really support schools at the local level, to work with their LSCs around what that is. 2 Certainly it aligns to the strategic planning 3 process and the primary support in terms of 4 additional work with the schools would fall to 5 the Network chiefs and providing that 6 7 instructional alignment and resource utilization in that regard. Our office supports that 8 endeavor as well. And basically trying to 9 ensure that principals have the tools and the 10 11 resources necessary to make the connection point 12 between their budget and their CIWP strategic 13 planning so that when they are presenting to the LSC there's a clear connection around those 14 priorities and how things are resourced. 15 16 17 18

We definitely can provide some information in the FAQ that links back to LSC procedures and approvals and, you know, just how exactly that works depending on school status and things of that element.

In terms of the friends of dollars and anything that is raised locally at the school level, we endeavor to try and work with principals to make best use of those dollars and 18:57:14 18:57:17 18:57:20 18:57:22 18:57:25 18:57:27 18:57:30 18:57:33 18:57:35 18:57:38 18:57:41 18:57:45 18:57:50 18:57:52 18:57:54 18:57:56 18:57:58 18:58:01 18:58:04 18:58:07 18:58:08 18:58:13



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reflect those source of funds, but those are dollars that are managed locally at the school level and are weighed in by the principal with the LSC in terms of the use of those dollars. And those will, as noted here, vary from school to school in regard to those funds.

VICE PRESIDENT REVULURI: Thanks, Heather.

I know there was a follow-up question to something I mentioned a few minutes ago about what the contingency plans are, is there anything we can say about that at this point or is it depends on what's coming?

MS. WENDELL: So certainly, you know, the budget as passed in August assumes the federal revenue, and we're now at the end of first quarter and so while everyone in the world knows what's happening two weeks out from now and some checkpoints within this work and things, so I think that we obviously continue to hope and have a sense of like many, many, many other school districts in the country that the federal revenue it's not necessarily a matter of if but a matter of when, and so we continue to



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look at that and monitor that while also supporting our schools and our local level leaders to move through various return-to-school models, again just as colleagues in other states and cities are doing throughout the country.

So I think for now it is the next big checkpoint and all of our work is really what happens in the next couple of weeks and being able to move forward from there as we look at heading fully into second quarter financial quarter that would be. So really looking towards what happens between now and the end of the calendar year.

I see a question here, and I know we're maybe coming at time but, Sendhil, if I can take one more. I think this one is an organizational question, and I think that it's an interesting one just in that folks don't necessarily know how this works. So how many schools does each Network chief support?

And so the schools as we mentioned previously, the 499 traditional district schools are zoned geographically by elementary and high school. There are 13 networks for the



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elementary schools and four for the high schools. And so though the portfolio sizes for the Network chiefs vary, in part based on the geography that they're supporting, as well as principal participation in our ISP program, which is where principals are independent from the traditional Network chief structure and receive a little bit more autonomy in terms of some of the normal regulations, professional developments and things that they may be going through. So all told the -- there are 17 geographic network chiefs, four for the high school, 13 for the elementary and then a group of independent school principals ISPs that are also supported through the Network structure and through the strategic budgeting process, you know, my office partnering with them as well to provide that level of support to schools and So thank you for that question. chi efs.

I think that -- I really appreciate all of the thoughtful pieces here. I know Vice President Revuluri has some additional comments and things. And anything that we do in terms of FAQs and whatnot related to this, our intent is



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1 to link everything through that easy to remember 2 cps.edu/budget page. So resources from this evening both now and forthcoming will be able to 3 be linked that way. 4 And so, Vice President Revuluri, thank 5 you for the time, and I'll toss it back to you. 6 VICE PRESIDENT REVULURI: 7 Thanks so much, Heather. 8 We do have a few more minutes before we 9 10 move on, and I just wanted to invite my fellow 11 Board members if there are any questions that 12 they would like to ask at this time. PRESIDENT del VALLE: 13 Thank you, Vice President Revuluri and Chairman. 14 There was a question regarding 15 computers and distribution of computers. 16 have completed that process, but there are still 17 18 individuals who are in need of a computer, is that so? 19 MS. STOCKDALE: Hey, Arnie, do you want 20 21 to -- I mean, I can speak to this one. answered in the chat, I believe Ms. O'Banner 22 asked that question, but we're right now working 23 with individual schools to assess the needs to 24



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see if they need additional devices.

MR. RI VERA: Sure. I mean, along those lines, I mean, we've distributed over 160,000 devices to district -- you know, to students in district-run schools this year. And then charter schools have obviously distributed, you know, in partnership with us, you know, additional devices to their students. You know, certainly as we've said from the beginning, if there is a need for a device, whether it's, you know, a need that's new, whether it's a broken device or, you know, for whatever reason circumstances have changed so that individual is in need of a device and did not require one earlier, the first course of action is to reach out to your school. And, you know, 99 times out of a hundred, you know, those issues are able to be resolved at the local school level. In the event that a school does not have sufficient devices, they do work closely with Central Office to ensure that additional devices are allocated for their use.

VICE PRESIDENT REVULURI: Okay. Thank

Thank you.

PRESIDENT del VALLE:



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you, everyone, for your questions. I know we did not get to all of them, we have saved them, and they will be the raw material for the first slice at the Frequently Asked Questions document that we're going to add to our budget resources. And as more questions come, please do share them with us, and I'll give you specifics about how to do that in a moment.

I just want to reiterate as we close and before we go to public participation, as I mentioned at the beginning, our goals for tonight were to build understanding of this year's budget. And I think the resources that Heather and her team have created and that she shared tonight have been really helpful in doing As Heather mentioned to show how the School S0. Funding Working Group informed this budget. help all of us understand better our sources of funding, which are more steady and which can To surface your questions and perspectives on our future budget decisions. And you really came through for us, thank you for all of these questions. And finally to give you tools to help you advocate for more



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equitable funding to ensure an excellent education for CPS students. And so thank you for coming tonight, for participating and for your questions.

And before we move on to public participation, I just wanted to highlight two themes from both the presentation and your questions and also share some actions that each of us can take.

The first, while the evidence-based funding model and formula was a big improvement over the state's previous funding model, CPS remains woefully underfunded by nearly \$2 billion each year by the state's own estimate. We have to use our resources prudently and thoughtfully, but it's also essential that CPS be adequately funded to give our kids the education that they deserve.

Second, we've heard clearly through some of your questions tonight but also through many other venues that we must ensure the health and safety of our students and staff. That's why the district has invested millions of dollars for tens of thousands of hand sanitizer



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dispensers, containers of disinfectant wipes, hiring 400 additional custodians to ensure that a comprehensive cleaning is completed every day and also having independent industrial hygienists inspect every classroom in every school to ensure proper ventilation and that it all be done by early in November. And so the same time that the pandemic and the associated economic and other effects are having an impact on our revenues, there are also things that we have to manage just as President del Valle just highlighted in terms of technology and in terms of hygiene and cleanliness to make things safe and to ensure that kids are continuing to learn. So there's a lot going on right now. We know a lot of issues are on everyone's mind, and we appreciate you joining us today to help all of us understand how these many pieces fit together.

As the slide that just popped up shows, we want to hear from you. We need your voice and your perspectives to help us make effective decisions. And so we would love for you to take advantage of any of these ways to engage with



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You can contact this Committee by e-mail boefac, Finance and Audit Committee, @cps.edu. The same address for which you probably got information about this meeting.

You can contact us and ask to meet us during Board office hours. The URL is on the screen at cpsboe.org/office-hours to meet with any of the Board members.

You can also submit written comments for this Committee, we'll be accepting those through 5:00 p.m. tomorrow, and the link is on the cpsboe.org home page.

And finally, please keep lifting up your questions and your concerns at our Board meetings. We'd love for you to join us at next Wednesday's Board meeting. And to submit written comments either before the meeting or after until next Thursday and to sign up to speak in public participation on Monday, that's October 26th, I believe, at 10:00 a.m.

And as I mentioned, all of these issues tied to the budget, whether it's class sizes, whether it's services for diverse learners,



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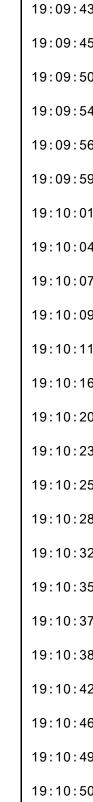
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whether it's technology, whether it's keeping schools safe, all of those take resources. 2 with an environment of scarce resources, CPS is making choices to invest in ways that are 4 equitable for all students. One of tonight's goals was to keep building all of our understanding of the budget, and that's because to build a financially sustainable future where we can continue distributing resources to the students that need it most, we need to know what 10 we're doing and we need to hear from all of you. I know that many of you have been advocating for 12 equitable funding for a long time well before 13 this meeting. We really appreciate your 14 continued advocacy, and we invite you to please help us continue to advocate for more equitable There's a few things each of us can do to grow our understanding to inform (garbled connection) and to advocate.

First of all, as you've heard, surely in many places, including from President del Valle, it's critically important to vote. 0ne specific item is the State Constitutional Amendment to enable a graduated state income tax





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that is to allow higher rates for people with higher income levels just like the federal government and most other states. The expected extra revenue from this change will be key to putting Illinois in a better fiscal position and also make it more feasible to increase state support for public education and for CPS specifically. Whether you're voting on November 3rd, whether you vote early in person or you're voting by mail-in ballot, voting on the Fair Tax Amendment is a step to advocate for equitable funding to give all CPS students the education they deserve. And if you're eligible to vote but you're not yet registered, you can still do so on Election Day.

Second, the resources we have, as
Heather mentioned several times, are largely
directed by individual school principals and the
Local School Councils. And so we need you to
exercise your voice, the governance of schools
by voting in those LSC elections, whether as a
parent, a community member, a student or a staff
member. Parents and staff will receive their
mail-in ballots soon, while high school students



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will vote virtually on Tuesday, November 17th. Elementary schools will hold in-person elections on Wednesday, November 18th, and high schools on Thursday, November 19th. Those are the report card pickup days for the fall.

Third, tonight isn't the only opportunity to share your thoughts on the As Heather mentioned the district will budget. continue working through the recommendations made by the School Funding Working Group, which are based on the input that many people, including many of you, shared during the public budget forums earlier this year. Please stay tuned for additional School Funding Working Group public engagement forums.

Fourth, Heather went through some great resources tonight, for many of you this may be information you already knew, while for others of us this might be new information. And I really appreciate that the team has created something that is very understandable whatever your prior knowledge of the budget. We -- now that you have those or they'll be posted soon, we encourage you to use these resources when you



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need a reference to understand the budget, when you're talking with elected officials, when you apply for a grant for your school, whenever you have a question or are working on something that relates to the budget for the district and for the schools and to share those resources with others. That's how more people understand what's going on, that's how we get more people engaged, get more and better input and perspectives and ultimately make better decisions for our students.

And finally, again, if you have any further written comments for this meeting, please submit them by 5:00 p.m. tomorrow. And again the link to the forum is on the home page of the cpsboe.org website.

And with that, we'll move on to public comment. The public participation segment of this meeting will conclude after 20 minutes or until the last speaker has presented, whichever occurs first. Each speaker will have 2 minutes each to present their remarks. And so we have a few speakers who are with us, they're not online right now, but we'll be watching. We're going



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1 to start with speaker number one, that's Dexter 2 Leggi n. MR. LEGGIN: Thank you. Good evening. 3 Can you hear me? 4 VICE PRESIDENT REVULURI: We can hear 5 Thank you. 6 you. I just wanted to talk 7 MR. LEGGIN: about counselors in school. You talk about --8 I've been listening to you for the last 30, 40 9 minutes about the budget and this, that and 10 11 where money goes, but at my schools over here on 12 the west side of Chicago, West Garfield Park and East Garfield Park, we don't have counselors. 13 We have -- I'm not even going to go through 14 We just need more money for counselors 15 and restorative just -- something -- restorative 16 justice, something more than just SROs in 17 school. We need something more for our students 18 to have and reach out to. That's what the 19 budget is all about, am I right? 20 21 So somewhere along the line you need to find some extra dollars for the schools on the 22 west side and the south side in black and brown 23 communities to help us succeed a little bit 24



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better because we're not, and that's because we're always being locked up, always being suspended, always being looked at a different way. That's because there's no other resources in our school to talk to our students about restorative justice, counselors, guidance. We get programs outside of our school to come in but nothing that CPS is really doing working towards our school. They'd rather spend their money on cops than counselors. That's it. Thank you.

VI CE PRESIDENT REVULURI: Thank you,
Mr. Leggin.

I believe our next speaker is Bridget White.

MS. WHITE: Hello. Hi, my name is Bridget White, I have two students in CPS, 5th grade and 7th grader. I just wanted to speak about continually pushing as far as getting more mentoring inside of the schools. To continue to have the SROs in the school, I'm not sure why we're still doing that when the kids need more help mentally, the parents need assistance, and if we can attack the mental state of the



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students, especially in this remote learning as opposed to just keep pushing the police in our way.

And as far as just additional resources of more activities, more focus on STEM. This is the career where our students are going -- when they become adults that we need more STEM schools. We have the title of STEMs for the schools, but is STEM really being practiced at the school, and we need to expand on that.

And lastly, we need to make language more important at the school. This should be across the board of having the students learn Spanish. You know, the Hispanic people are at an advantage because they can speak a dual language, and that's wonderful. But we need to make sure to include that for our students, especially in this day and age where a lot of these jobs are asking are you bilingual and then that Xs out our students because they aren't speaking another language. So if we can make sure to have Spanish speaking at our schools as well, that that would be really important to be able to push that for our students also.



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And again, the mental state is really, really key, especially in this trauma dealing situation of the violence that's going on in the city. Thank you.

VICE PRESIDENT REVULURI: Thank you.

Our next speaker in public

participation is Annie Gill-Bloyer.

MS. GILL-BLOYER: Good evening, my name is Annie Gill-Bloyer, and I'm the chairperson of the Local School Council of New Field Primary School, and I come to you tonight on behalf of the LSCs of five neighborhood schools in the 49th Ward, New Field, Sullivan, Kilmer, Field, Gale and Jordan. Our schools are seeing an unusual and likely short-lived drop in enrollment for SY21 due to the unprecedented circumstances created by the COVID-19 pandemic. Our school communities are experiencing increased transients due to the economic impact of the pandemic, as well as families opting out of CPS in favor of home schooling or private schools that offer in-person instruction.

As we expect our schools' enrollment to be restored to normal levels once these unusual



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circumstances have abated, we're deeply concerned by the prospect that next year's budgets could be based on current school year's enrollment.

New Field is down 21 students from its anticipated SY21 enrollment. If SY22 budget is allocated based on this drop, New Field will lose \$107,000 from current levels for next school year.

Sullivan High School's enrollment is currently 600 students, down from 650 last year. Sullivan stands to lose \$275,000 in SY22 with a current budget formula threatening many of the significant gains it's made in recent years.

Consider the impact that such decreases in funding would have on our most vulnerable students: The loss of low student-to-teacher ratios so vital for learning. The loss of important school programming and services. And the loss of trusted adults in student's lives.

We urge CPS Leadership and the Board to prioritize the educational well-being of students above a short-term drop in enrollment.

Our students need us to invest in their



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temporarily in. So we are asking for a freeze in enrollment counts from SY20 for schools that experience an enrollment drop in SY21. The highly unusual factors that have led to a drop in enrollment district-wide in SY21 shouldn't impact our school's ability to serve our students in the future, many of whom have indicated they will reenroll in SY22. A city-wide LSC sign-on letter can be found at bitlee/LSCletter, LSC is capitalized, letter is lower case. Thank you so much.

VICE PRESIDENT REVULURI: Thank you.

And with that, those are the folks that have signed up for public participation. Thank you for -- all of you for participating, and thank you for those who made comments during public participation. Thank you to Heather, Miroslava, Arnie and the entire webinar team who supported us tonight. And thanks to all of you for joining and for sharing your questions and your thoughts. Have a great night. And with that, this meeting is adjourned.

(Whereupon, the meeting



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STATE OF ILLINOIS ) 1 ) SS: 2 COUNTY OF C O O K ) 3 4 Karen Fatigato, being first duly sworn, 5 on oath says that she is a court reporter doing 6 business in the City of Chicago; and that she 7 reported in shorthand the proceedings of said 8 meeting, and that the foregoing is a true and 9 correct transcript of her shorthand notes so 10 taken as aforesaid, and contains the proceedings 11 12 given at said meeting. 13 Karen Fatio 14 15 Karen Fatigato, CSR LIC. NO. 084-004072 16 17 18 19 20 21 22 23 24



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