

# The Chicago Leadership Collaborative





We will create a system of schools that prepares every student, in every community to succeed in college and career.

#### CHICAGO PUBLIC SCHOOLS CPS

- Principals are a key lever in the CPS theory of action
- 300+ new principals are needed over the next 3 years
- Every principal must increase their leadership capacity to ensure every student graduates college & career ready
- The Chicago Leadership Collaborative (CLC) was created in response with the following *Mission:*

Every school will have a <u>high performing principal</u> who optimizes autonomy and accountability to drive student results

#### CHICAGO PUBLIC SCHOOLS CPS

# Developing and Expanding Pipelines for New High Performing Principals

| From (Current State)                                   | To (Future State - CLC)                                |
|--|--|
| <ul> <li>Limited expectations from CPS for</li></ul>   | <ul> <li>Principal competencies set clear</li></ul>    |
| the principal pipeline providers                       | expectations for pipeline providers                    |
| <ul> <li>Principal pipeline providers work</li></ul>   | <ul> <li>Expectation that pipeline providers</li></ul> |
| independently in silos                                 | collaborate and share best practices                   |
| <ul> <li>Majority of principal candidates do</li></ul> | <ul> <li>Majority of principal candidates</li></ul>    |
| not participate in rigorous internship                 | participate in rigorous internship (300 by             |
| (32 in 2011 – 2012)                                    | 2015)  |
| <ul> <li>Informal process to set-up</li> </ul>         | Formal RFP process to set clear                        |

- Informal process to set-up partnerships with limited provider accountability
- Formal RFP process to set clear expectations for providers and high accountability



| Recommended<br>Partner              | Type of Program   | # of Interns<br>Ready for<br>Principalship<br>in Fall of 2013 | # of Interns<br>Preparing for<br>Internship in<br>Fall of 2013 | Programmatic<br>Costs<br>(estimated as<br>\$15,000/intern) |
|-------------------------------------|---|---|--|--|
| Loyola University                   | Assistant Principal Interns (imbedded in current position)  | 25  |  | \$375,000  |
| New Leaders                         | <ul> <li>Full-time Interns</li> <li>Assistant Principal Interns (imbedded in current position)</li> </ul> | 25<br>10  |  | \$600,000  |
|                                     | <ul> <li>Aspiring Turnaround Principals (AUSL)</li> <li>Emerging Leaders</li> </ul>                       | 5   | 50   | \$335,000  |
| Teach for America                   | <ul> <li>Year 1 – Practicum at Harvard<br/>University</li> <li>Year 2 – Internship in CPS</li> </ul>      | 5   | 12   | \$255,000  |
| University of<br>Illinois - Chicago | <ul> <li>Full-time Interns</li> <li>Assistant Principal Interns (imbedded in current position)</li> </ul> | 12<br>3   |  | \$225,000  |
|                                     |   |   |  |  |
| Total                               |   | 85  | 62   | \$1,790,000  |



### **CLC Next Steps**

Collaborating with partner programs to recruit and select high with Chiefs and quality talent Principals to identify emerging talent

1<sup>st</sup> onsite meeting of CLC Advisory Committee CLC partner programs convene for collaborative meetings New principal candidates in June 2013

#### CHICAGO PUBLIC SCHOOLS CPS

## **CLC Principal Development**

### Leading the Nation:

- Unprecedented internal capacity to develop, attract, and retain high performing principals
- ✓ Chicago as the "destination of choice" for aspiring urban school leaders
- ✓ A robust pipeline to meet continuing demand, and rising standards for performance
- ✓ Clear competencies, clear expectations, clear outcomes
- ✓ Holding programs & partners accountable for results
- Chicago Leadership Collaborative: owned by CPS, operated by CPS, delivered for CPS

# **CLC National Advisory Council**

### Purpose: To advise CPS in principal leadership development strategy

- Council is comprised of national and local experts in the leadership development
- Meet in Chicago twice per year- first onsite meeting April 27-28, 2012

#### Members:

- Paul Bambrick-Santoyo Uncommon Schools
- Brenda Cassellius Minnesota State Commissioner of Education
- April Goble Executive Director, KIPP Chicago
- Zipporah Hightower Principal, Chicago Public Schools
- Dr. Mahalia Hines Longtime principal /Member of the Chicago Board of Education
- Jason Leahy Executive Director, Illinois Principal Association
- **Don Shalvey** Co-founder of Aspire /Deputy Director of Gates Foundation for Education
- Warren Simmons Annenberg Institute at Brown University